

Becoming a data head

- without losing your mind

Georgie Lewindon

Data overwhelm



1. Dirty



of marketers say making sense of inaccurate and inconsistent data is one of their top three time wasters.

State of Branding
Report, 2021

2. Fragmented



of marketers aren't fully satisfied with their ability to unify customer data sources.

State of Marketing, 2024

3. Insufficient



of leaders don't have sufficient data and insights to support growth decisions.

> McKinsey, 2024

4. Non-compliant



of UK
companies
aren't confident
in their data
compliance.

<u>Usercentrics,</u> <u>2025</u>

5. Under-utilised



of businesses who handle digitalised data don't analyse it for new insights and knowledge.

UK Business Data Survey, 2024







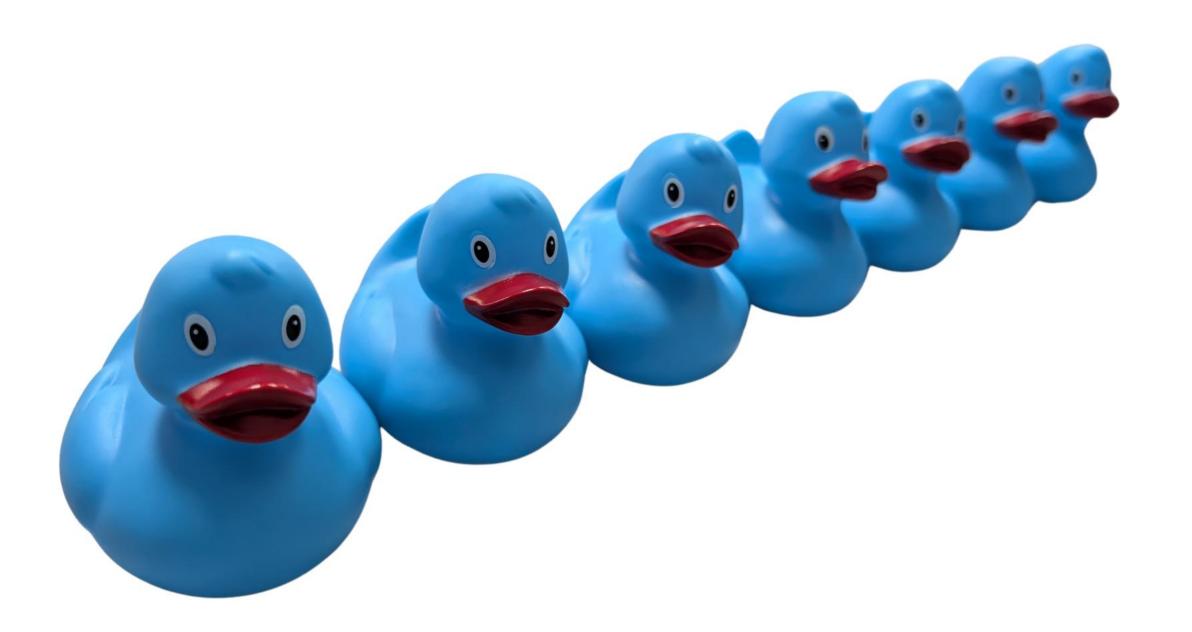












Why develop a data head?



Clarity

42% of data practitioners and business leaders say bad data has caused wasted resources and additional costs, 39% report negative affects to the customer experience.



Confidence

38% of data practitioners and business leaders say bad data has caused damage to the reliability of and trust in analytics.

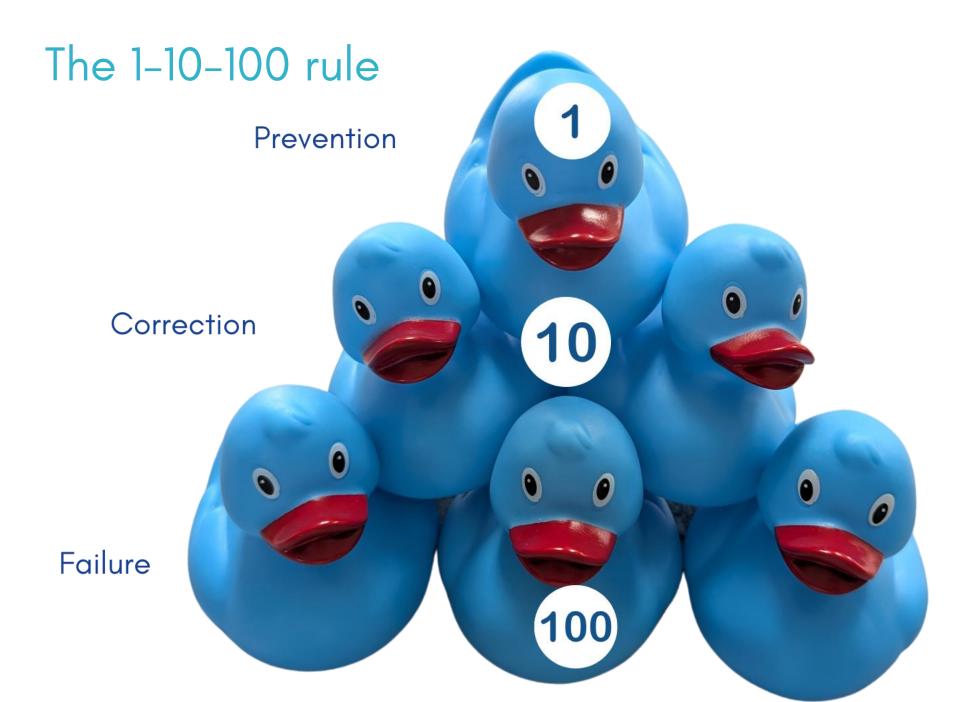


Credibility

60% of marketing leaders report that their data and analytics are unable to demonstrate ROI – the leaders of these businesses are 2.4 times more likely to reduce or plan to reduce budgets.

Experian Global Data Management Report, 2022

Gartner CMO Spend Survey, 2024





Case Study: Ogi

Confidence

"We were looking to map our customer data and marketing leads to measure our progress and penetration and help inform our next move."

"We wanted an easier way to explain the marketing narrative than data alone could".



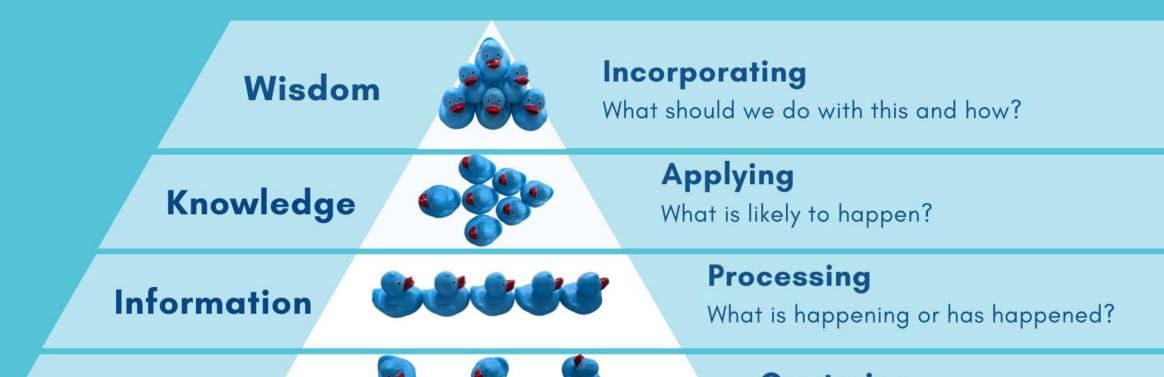




Telling your data story



What questions are you answering with data?



Data

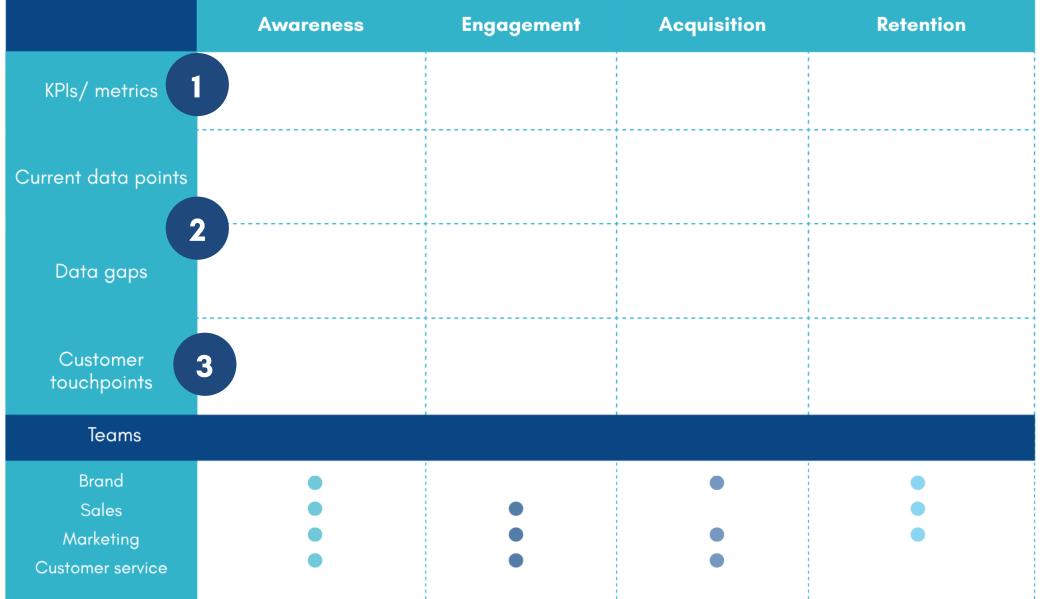


Capturing

What do we have?

Marketing data audit





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Marketing data roadmap



Current situation	DIKW	Awareness	Engagement	Acquisition	Retention	Desired situation	
	DATA						
	Capturing						
	INFORMATION						
	Processing						
	KNOWLEDGE						
	Applying						
	WISDOM						
	Incorporating						

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Standardise

Review and reduce variations in your data capture.

De-dupe

Find and merge duplicate records – use Excel/ CRM.

Remove

Delete or archive outdated or noncompliant data.

Validate

Set up validation rules or dropdowns to ensure consistency.

Review

Schedule regular checkpoints to review data.



Consult

Speak to people about what they need data to do.

Centralise

Look at ways to unify channel, market and CRM data.

Collaborate

Communicate about data across teams.

Systematise

Ensure taxonomy/
field names are
consistent.

Integrate

Look at ways to sync data for a fuller picture.



Fill gaps

Explore tools to fill or analyse behavioural and attitudinal data.

Boost literacy

Understand how to speak data and guide others to interpret it.

Build

Develop first-party data on your key audiences.

Utilise

Free and opensource data to enrich your own.

Prioritise

Metrics that directly inform decisions.



Legalise

Keep up to data with changes in GDPR and PECR.

Track

Make sure consent is clear, granular and documented.

Rationalise

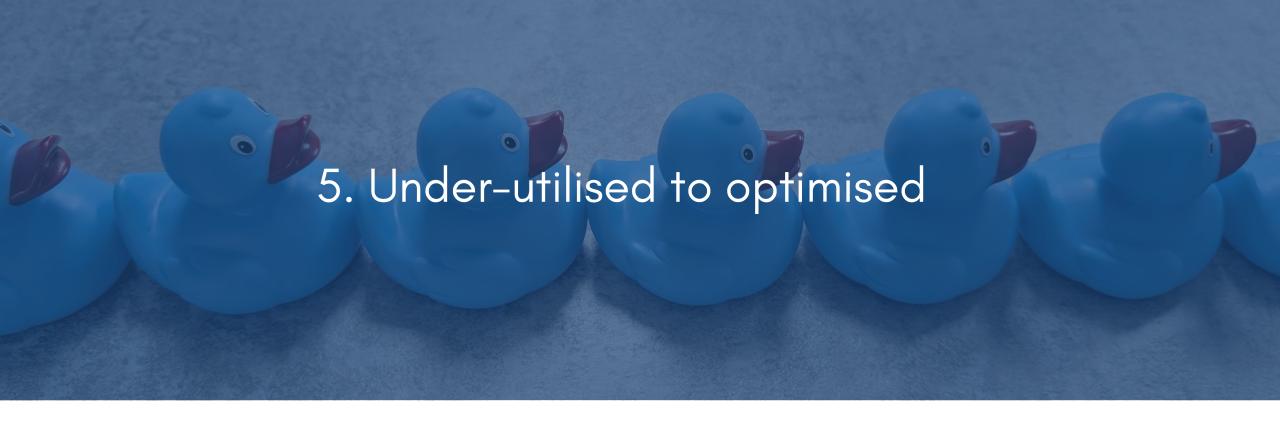
Know what you're collecting and why (refer to ICO).

Empower

Give people options to edit their comms/ user preferences.

Prepare

Be ready to respond to subject access requests.



Shift

From passive to active, strategic data collection.

Focus

On how people need to use the data.

Champion

Data-driven marketing decisions and approaches.

Visualise

Make it easy for people to interpret data.

Align

Use full-funnel dashboards to show cross-team contributions.

5 free resources

HBR book CIM ebook central

Coding courses W3Schools/ Datacamp

Job simulations Forage

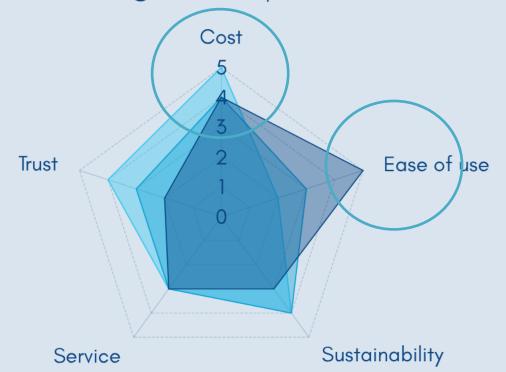
Canva graphs - https://www.canva.com/graphs/

Funded apprenticeships e.g. ALS Training

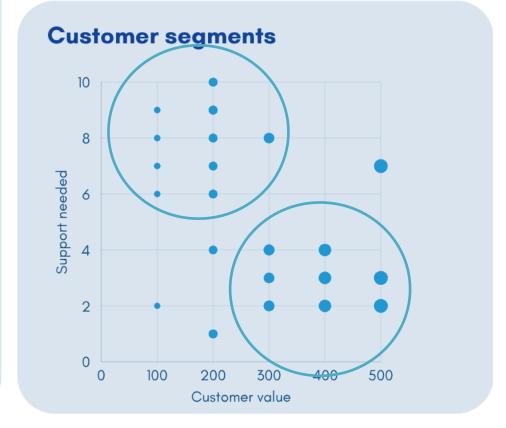


Customer motivations

- Young adults
- Families
- Retired couples







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2. Connect

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Systematise

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3. Sustain

Fill gaps

Boost literacy

Build

Utilise

Prioritise

4. Legitimise

Legalise

Track

Rationalise

Empower

Prepare

5. Optimise

Shift

Focus

Champion

Visualise

Align







Tips & templates



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